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- disclosure," comma, "at the end or somewhere in the 1 2
- sentence or blurb for each one, and add in the failure 3
- to disclose actual labor hour and cost history from
- prior performance relating to the product being 4
- manufactured." Do you see that?
- A. I do. 6
- 7 O. Do you recall that you thought that by June
- 26th at 8:03 a.m. in the morning, that the report
- 9 looked good?

10

- A. That's what I said.
- Q. Okay, and that you were down to a couple of 11
- 12 nits and nats.
- MR. PRESS: Objection. 13
- A. Yeah, I did say with a couple of nits and 14
- 15 nats, yes.
- 16 Q. Okay. Take your time sheets out.
- What's the exhibit again? 17 A.
- O. It's Exhibit Number 2. 18
- 19 A. Yeah.
- Q. Do you see in Exhibit Number 2 your time 20
- entries, I think on the 25th, you had billed four
- hours to the file? 22
- 23 A. Yeah.
- 24 Right? Now, what I'm trying to get to is

- A. No, I think what I just said, based on
- looking at my time records and given the schedule that

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- we went over this morning in terms of when drafts even
- came about, it looks like about ten. 4
 - O. Ten what?
- 6 A. Hours.
 - Q. Ten hours for what?
- 8 A. For report-related type of issues.
- 9 Okay.
- 10 A. Again, and just to be clear, when we're
- 11 talking about report issues, there's really the report
- and the file and doing it back and forth, they're all
- 13 interconnected, so I'm just trying to give you my best
- recollection based upon looking at the time records
- and the time frames that you're asking about. 15
- 16 Q. Okay, and you actually believe that you
- 17 spent somewhere in the neighborhood of ten hours
- reviewing the draft report, revising, editing and
- providing comments to the draft report by June 25th.
 - A. Well, looking at my time sheet, that's --
- 21 I'm not asking you to read from your time Q.
- 22 sheet.

20

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- 23 A. That's the only basis I have for the
- recollection, so either I'll look at the time sheet

- how much time had you spent, you personally spent on this report before you got to the conclusion as stated
- 2
- in the e-mail that the report was looking good with
- the exception of some nits and nats that you had? A. Well, if you just look at the time records, 5
- you can see I'm through, whatever that date is, June 6
- -- say close of business June 25th, early June 26th,
- just add it up, somewhere over 20 it looks like. 8
- Q. How much of that 20 hours that you're adding 9
- up was spent actually on the report itself? 10
- 11 A. Well, as you pointed out, I think we were
- doing with the ---12
- 13 Q. Not the we. We're on the you.
- A. Obviously I don't have total recall on every 14
- day and what we were doing. I can only go by looking 15
- at these time records, so I think the first time we
- 17 had a draft that was even, or whatever these exhibits
- say that we went over this morning, it was a few days
- 19 before that in terms of a draft of the report, so I
- 20 don't know, around ten.
- 21 Q. You're saying ---
- 22 A. On the draft.
- 23 Q. -- you have a memory that you personally
- 24 worked about ten hours on the draft?

- and give you my recollection or I'll say I have no
- recollection as to how many hours I had.
- Q. Well, I can read from the time sheet too. 3
 - Then go ahead.
- 5 Q. Okay, so you have no independent memory.
- 6 No.
 - Q. Okay. What were the nits and nats? Do you
- remember?
- 9 A. No.
- Q. Your time entry indicates that you had a 10
- 11 discussion with counsel on June 25th. Do you see
- that? 12
- 13 A. Yes.
- 14 Q. Did you have such a discussion?
 - A. Well, that's what the -- that's what the
- time sheet indicates. I don't specifically recall one
- way or the other from other recollection beyond
- 18 reading my time sheet.
- 19 Q. Okay. Do you have any memory of what you
- 20 talked about?
- 21 A. No.
- Q. Okay, all right. Let me hand to you what 22
- 23 we'll mark as the next exhibit, which will be McGeehin
- 24 Exhibit 12. For the record, it's an e-mail from Ed

- Giddings to you and Mr. Krafft dated June 26th, 2009. 1.
- Do you recognize this document? 2
- 3 A. Yes.
- Q. Okay. It says in the e-mail -- well, you
- received a copy. You received this e-mail, I take it,
- 6 right?
- 7 A. It shows that I was copied on it.
- Q. Okay. It says, quote, "I have faxed the 8
- report to K and M," period. "They would like to
- discuss it with us at 2:00 this afternoon. Pat, on
- what number can you be reached?" Do you see that?
- 12 A. I do.
- Q. Was Mr. Giddings' office in the same office 13
- 14 complex as yours?
- A. We both work out of the Bethesda, Maryland 15
- 16 office, yes.
- Q. Okay, okay. And do you recall, were you in 17
- the office on June 26th? 18
- 19 A. I don't recall.
- Q. Okay. Do you have more than one number at 20
- your office in Bethesda?
- 22 Probably. Do I have more than one line,
- 23 yes.

1

24 Q. Well ---

- ultimate opinions in this case in the report that has
- been marked as Exhibit Number 5?
- 3 A. I don't know.
 - Q. Okay. Let me hand to you what we'll mark as

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Page 121

- the next exhibit, which will be McGeehin Exhibit 13.
- 6 A. Thanks.
 - Q. Sure. Do you recognize this document, sir?
- 8 A. Yes.

7

15

20

- 9 O. What is it?
- 10 A. Well, it's two e-mails, looks like one from
- 11 Ed Giddings to Rita Gaskin, who's one of our
- administrative people, with some of the changes, and
- 13 then one from me to Ed Giddings attaching certain
- comments to the report.
 - Q. Okay, and whose comments are these?
- 16 A. Well, the e-mail seems to indicate that the
- 17 attachments would be my comments on here, although
- they're not red lined. The only thing red lined is
- 19 two items on page 9.
 - Q. Well, there's actually --
- 21 A. Maybe there's some other.
- 22 Q. I think there are actually.
- 23 A. Okay.
- 24 But you don't remember if these are your

- A. In my office, there are two phones, there
- are two lines, if that's what you're asking me.
- 3 Q. So it's separated by one digit, I take it?
- A. Yeah, I know -- I usually use the 4160. I 4
- 5 don't even know what the other line is.
- 6 Q. The fact that Mr. Giddings is asking for a
- number where he can reach you, does that suggest to
- 8 you you weren't in the office that day?
- 9 A. Yes.
- Q. Because he would know your telephone number 10
- 11 after 20 years together, right?
- 12 A. Again, Mr. Giddings wasn't 20 years
- together, but he would know my telephone number after
- 14 how long he's been.
- 15 Q. How long have you been with Giddings?
- A. I think Giddings has been with me for about
- seven years, plus or minus, as I testified this
- 18 morning.
- 19 Q. Okay, all right. Do you have any memory of
- 20 any discussions with counsel on June 26th about the
- 21 draft report?
- 22 A. Not specifically, no.
- 23 Q. Do you know if the draft that was faxed was
- 24 in any way materially different than what became your

- comments or someone else's?
- 2 A. Let me just look at -- well, I don't see the
- other ones you're talking about. I'm seeing on page 9
- two -- I don't remember on item 3 there whether those
- were my -- my comments or not. They're kind of minor,
- 6 so I don't know.
- 7 Q. Okay. Do you see where on the first page,
- it says, quote, "Ed, here are my comments. I think we
- are basically there now. Just need to add documents
- considered and make sure we are comfortable with all
- 11 the support," period. Do you see that?
- 12 A. Yes.
- 13 Q. What did you mean by add documents
- considered?
- 15 A. There's a section of this, section 3 that we
- 16 went over, attachment 3 ---
- Q. Uh-huh. 17
- 18 -- saying add all the documents considered.
- 19 Q. Well, as of June 29th, the date of this
- draft, had you considered more documents than those
- 21 that are identified in attachment 3?
- 22 A. It looks like attachment 3 that's attached
- 23 to this draft looks like after all changes were
- accepted, and it looks like that Mr. Giddings' draft

- that he's sending to Rita saying go ahead and
- finalize. So whether there are -- I could compare 2
- each item in attachment 3 of this draft with what we
- had in the final report and see whether we added
- certain documents to this that hadn't yet been listed,
- but I don't recall. In fact, there are. There's 26 6
- 7 items listed here, and it turns out there are 66 items
- in our report. 8
- 9 Q. Well, had you considered -- in the final
- 10 report, there are 66 items, I agree, and I'm looking
- at them. Why weren't they contained in the draft that
- has been marked as Exhibit Number 13?
- A. I don't know. That's why I think we want to 13
- 14 make sure we listed everything out. I don't
- specifically remember if Ed and I had a discussion as
- to whether we needed to list all the items out or not, 16
- 17 and that may have contributed to what was the final
- listing of every document. I just don't -- I just
- 19 don't remember the timing.
- Q. Okay. Hand to you what we'll mark as the 20
- 21 next document, which is Exhibit 14. Do you recognize 21
- 22 this document?
- 23 A. Just from being copied on it, yeah.
- 24 Q. Do you know if this -- well, strike that.

- 1 Q. That's a fair question. Was there a
 - procedure in place to make sure that everybody was

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- working off of one draft?
- A. Ultimately that's the goal. 4
- 5 Q. Okay, I understand that's the goal.
- 6 A. Right.
 - Q. And we lawyers do it all the time, and the
- worst thing you could have is you have three lawyers
- putting edits into a draft and there are three 9
- 10 different drafts floating around, and that can be a
- problem, particularly when you have sign-off
- authority. Did your place of business have a
- 13 procedure to make sure that there was one place where
- 14 the draft was kept and all edits would go into that
- 15 draft at that one place?
- 16 A. Yes and no.
- 17 Q. Okay.
- 18 A. Okay.

20

- 19 Q. Do you want to explain?
 - A. Yes.
- Q. Go ahead.
- A. Yes in terms of on the server, the copy that 22
- Matt and Ed would be dealing with and sending to Rita 23
- should be working off that same server draft; however,

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- For the record, Exhibit Number 14 is an e-mail from Matt Krafft to you and Mr. Giddings dated June 30th, 2
- 2009 attaching a copy of the draft report; is that
- right? 4
- 5 A. Yes.
- 6 Q. Okay. Do you recognize this as being the
- next or another iteration of the draft? 7
- 8 MR. PRESS: Objection.
- A. Yeah, I don't know whether it was the next 9
- or another or the same, but the two red lines that we
- talked about in that last draft are shown -- the same
- 12 red lines are shown on page 9. I don't know the
- 13 timing of when those comments would have been.
- 14 Q. Okay.
- 15 Because he mentions here on June 30 that he
- -- he's made some edits on 3 and 9. 16
- 17 Q. Uh-huh.
- So I don't know whether he made those two. 18
- 19 They're obviously minor, but I don't know whether he
- made those here or whether they were carried forward.
- Q. Okay. Now, was there a procedure in place 21
- at the time for how to deal with the drafts? 22
- 23 MR. PRESS: Objection.
- A. I don't know what you mean by procedure. 24

- Page 125
- when they attach it to an e-mail and send it to
- someone, then obviously that could be a second draft
- 3 or a separate draft.
- Q. Okay. 4
- 5 A. Or if I -- or if I attach something to an
- e-mail, that would be the same case. 6
- 7 Q. Okay. Do you see where it says in the
- 8 e-mail, "If not already done, you may want to
- cross-reference a copy of the action paragraphs in
- report section 4 to the documents in the notebook for
- 11 the depo binder." Do you see that?
 - A. Yes.

12

- 13 Q. What did you understand that to mean?
- 14 A. I think that's Matt just generally saying to
- 15 Ed hey, as we often do and as I did in this case, for
- 16 the depo binder, you take a copy of the report and
- 17 cross-reference it back to some of the documents that
- 18 we've looked at that relate to the specific -- each of
- 19 the ten specific items.
 - Q. What are the action paragraphs?
- 21 A. I don't know what -- that's a phrase, I
- 22 don't know what he meant by the phrase action
- 23 paragraph, but report section 4 is the -- each of the
- 24 -- should have said 3 I think, were the actions --

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17

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- where it's actions taken. I don't think action
- 2 paragraph meant anything except as we said actions
- taken by Herley, but it should say report section 3.
- Q. Uh-huh.
- 5 A. In fact, I think the way -- let me just
- 6 double-check this, but -- yeah, it should have
- actually been -- there's a typo there that should say
- report section 4, but in the draft on page 7, it says
- report section 3, so that was just a typo, so Matt had 9
- 10 it right, but this -- what was attached to it says 3.
- 11 Q. Okay. Do you have any memory of having any
- 12 discussions with Mr. Krafft or Mr. Giddings about the
- 13 draft marked as Exhibit 14?
- A. And again, with respect to any of these 14
- 15 drafts, I don't have specific recollections on each
- draft. This was just a continuous process. 16
- 17 Q. And as you see on the last page, attachment
- 18 3, at least as of what he's sending around, he being
- Mr. Krafft is circulating as of June 30th, 2009, there
- are only 26 documents identified.
- 21 A. Yes.
- 22 O. Do you know why?
- 23 Same answer as I gave earlier. I don't
- 24 know.

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- 1 Q. You've heard of Professor Nash, haven't you?
- 2 A. Yes.
- 3 How is it that you've heard of him?
- 4 He is a -- was a professor at George
- 5 Washington University in the government contracts
- 6 program.
- 7 Q. Did you attend any of his classes?
- A. I don't think I ever attended any of his
- 9 classes.
- Q. He has authored a number of books on 10
- 11 government contracting. You're aware of that?
- 12 A. Yes, sir.
- 13 Q. Are you familiar with those books?
- 14 A. I'm familiar that they're out there, yes.
- Okay. Do you know what they're called? 15 Q.
- 16 I know some of them. He's got several, one
- on contract formation I think or something like that
- and changes and claims. I think he's authored or
- coauthored three or four books, maybe more. 19
- 20 Q. With his -- with Professor Cibinic --21 A. With John, yes.
- Q. -- who used to be with us. 22
- 23 A. Yes, he's passed away.
- You don't quarrel that he's an expert in 24

- government contracting, do you? 1
 - A. No.
 - 3 Q. Is one of the books "Federal Procurement
 - Law," third edition, volume 1, 1977, volume 2, 1980?
 - A. Again, I haven't memorized them, but that
 - 6 sounds right.
 - Q. Do you own copies of the books?
 - 8 A. I know we have some of them in our offices.
 - 9 Whether those two particular ones, I don't know, but I
 - know we have some in our office.
- 11 Q. Do you refer to his books from time to time 12 as recognized authority?
- 13 A. I don't remember a specific reference to
- 14 them in a particular case, but I wouldn't quibble,
- again, with him -- with him being, you know, well
- 16 known and an expert in government contracts.
 - Q. Including the FAR.
- 18 A. Yeah.
- 19 O. Okay.
 - A. Yeah.
- 21 Q. And from time to time when you're doing
- 22 research about whether or not something does or
 - doesn't run afoul of certain provisions of the FAR,
- you go and look at the treatises that he authored with

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- **Professor Cibinic?**
- 2 A. I wouldn't exclude them, but as I said, I
- don't remember ever going particularly and, you know,
- referencing one or relying upon it, if that's what
- 5 you're asking, but again, I'm not quibbling with his
- expertise.
- 7 Q. Okay, and you know, you and he disagree on
- certain matters in this case.
- 9 A. Apparently.
- 10 Q. Have you read his report?
- 11 A. I have.
- 12 Q. In fact, you prepared a draft of a rebuttal
- 13 report, didn't you?
- 14 A. Yes.
- 15 Q. Well, did you prepare it or did the other
- 16 guys prepare it?
- 17 A. Actually, that report, I think I probably
- 18 prepared the bulk of that.
- 19 Q. Okay, all right, just trying to understand
- 20
- 21 A. I mean, as with any report, it's kind of an
- 22 iterative process, but I'm certainly very involved
- 23 with that.
- Q. Okay, all right. Let me hand to you what we

Page 130 Page 132 marked as Exhibit 15. 1 THE WITNESS: That's fine. 1 2 A. Got it. 2 MR. PRESS: But we'll go with Exhibit 5. 3 Let's get your report out, which is Exhibit 3 Can you just read back the last question or 5. 4 instruction actually please? 5 Got it. 5 Α. Q. Let's start with page 2 of your report, б THE REPORTER: Question: "I want you to 6 7 highlight for each of the ten paragraphs what you are 7 Exhibit 5, page 2. A. Okay. relying upon for either evidence and slash or 8 8 9 Q. Do you see in the second paragraph, it says 9 acceptance by a fact finder." certain things that you relied upon? 10 10 11 11 A. Yes. THE WITNESS: I think actually, after 12 Q. Okay. Is there anything else that you 12 looking at it, I think in general, the ten items that relied upon? And I'm not trying to trick you. we're listing there, each of those has to be proved by 13 14 A. -- as evidence in court. 15 BY MR. SMITH: 15 So let me tell you what I'm focused in on. Q. 16 Are you relying upon that certain matters which are 16 Q. Okay, there has to be proof of the 17 alleged as a fact will in fact be -- evidence will be fact-finder would have to accept them. offered and a fact-finder will accept as a fact those 18 A. Yes. 18 19 facts? 19 Q. Okay, all right. So we don't need to go 20 over each one. We don't need to highlight it. I'll 20 A. Yes. 21 Okay. Can you tell me which facts you're take my highlighter back unless you want it. If you relying upon for proof of the fact and acceptance by want it --22 the fact-finder of the fact, and if it's all of 23 A. I thought I was going to steal it. 24 section 4, you can just say so and that will make You can have it if you want. Page 131 Page 133 1 A. That's all right. things go quicker. If it's not, you'll point it out 2 Q. All right. 2 to me. A. Yeah, I think just so the record's clear, 3 A. Right, so it's all listed I think within section 4, and then each of the ten items would have there may be issues in here, sir, that I looked at 4 specific issues that are -- that are relying upon a 5 documents relating to the underlying factual issue, but ultimately that -- the ten issues will have to be 6 particular fact. -- some of them will have to decide that these things 7 Q. Okay. 7 8 A. So I can go through each one of those if in fact happened. 9 Q. And Mr. McGeehin, just to state the obvious, 9 that will be helpful. Q. I think it would actually, and I'm going to I can see by your C.V. that you're not new to this 10 ask you to -- here's a marker. I want you to business and you probably Googled me and realized that 11 highlight for each of the ten paragraphs what you are I'm not new to this business, and it's perfectly relying upon for either evidence and slash or 13 acceptable for experts to rely or to assume facts to acceptance by a fact finder. 14 be true. 14 15 15 A. No. A. Do you want me to mark it on the copy that's Q. We're not breaking any new ground here. 16 been -- that's in the record or just on my side copy? 16 Q. You should be looking at Exhibit Number 5, 17 A. Okay. 17 18 not the notebook. 18 Q. Okay? 19 MR. PRESS: Objection. 19 A. Oh, oh, oh, got you, got you. 20 20 Q. And that's the original. BY MR. SMITH: A. They're the same thing. That's fine, that's 21 Q. So I just wanted to get a clear record about 21 22 22 what you are assuming to be true, and now I have. fine. 23 MR. PRESS: Although the notebook is in the 23 Let's go to page 3 of your report. You put a

24 record also.

definition of cost and pricing data there, right?

Page 136 Page 134 1 A. Yes. Q. Now, you know what an ellipses is, right? 1 Q. Were you the one who actually did the A what? 2 2 cutting and the pasting and moved this definition into 3 O. See those three little dots there? the report? 4 A. Yes. 4 Q. You know what that represents, right? 5 A. I think Mr. Giddings did this. 5 6 Q. Okay, and do you know -- strike that. Do б A. Yeah, that there's stuff in between there. you remember revising or editing the definition that's 7 Q. I'm on Exhibit 5, page 3 in the definition set forth on page 3 of your report about cost or of cost and pricing data. So -- well, first of all, pricing data? 9 9 did you highlight the information that was omitted? 10 A. I don't remember editing it. 10 A. Yes, I've highlighted in Exhibit 16 the Q. Is it a complete definition? 11 information that we did not summarize in our report on 11 12 A. No, but in my binder, I do have a complete 12 page 3. Q. Okay. When you say summarize, you were 13 13 definition. 14 Q. Okay. Excuse me for one second. I'm 14 quoting verbatim, right? 15 A. The language that is reflected on the bottom 15 looking for a document that I know I have. Let me 16 hand to you what we'll mark as the next exhibit, which of page 3 are verbatim out of the FAR. is Exhibit Number 16. Do you recognize Exhibit Number 17 Q. Right. 18 16? 18 A. But it's not the complete definition of cost 19 19 A. Yes. and pricing data in FAR part 2. Q. What is it? 20 20 Q. Okay. Well, in your report, you say, "Cost or pricing data is defined at FAR 2.101 as follows," 21 A. This is an interim FAR part 2 that gives definitions of certain words and phrases. and then you have a block quote there, right? 22 Q. And is there a definition of cost or pricing 23 23 A. Right. data contained in Exhibit 16? 24 And then you give a signal to the reader Page 135 Page 137 A. Yes, page -- well, there's no page on it, through those three dots that information was 1 2 but these are alphabetical, so --2 eliminated, right? 3 Q. Yeah, they are. 3 A. Because it's in the middle of a sentence. A. It's in the C's. 4 Q. Okay, but then there's other information 4 that was eliminated and you don't give the three dots. 5 Q. About eight pages in. That's my approximation. Now, can you tell me why your 6 A. Yeah. Not -- not by any intention. 6 7 definition of cost or pricing data doesn't conform 7 Certainly anybody can look at the definition of FAR with the definition that's actually in the FAR? part -- of the FAR definition of cost and pricing 8 data. What we were just trying to do was highlight 9 MR. PRESS: Objection. BY MR. SMITH: the salient points that we thought were important in 10 Q. Or maybe in your mind it does. Does it? 11 terms of the point we were trying to make at the 11 A. Yeah, it's -- it is not -- it doesn't have bottom of page 3. 12 12 the entirety of the definition included in there. 13 Q. Okay, so you thought that the information 13 Q. Okay. Let's highlight -- I'll give you 14 that you eliminated was irrelevant. 14 another opportunity to make off with this highlighter. 15 A. I'm not saying irrelevant. It's just that Highlight for me in Exhibit Number 16 the language we were trying to highlight a particular point at the 16 16 bottom of page 3, and so there's an excerpt from the 17 that was omitted. MR. PRESS: Objection. 18 definition. 18 19 A. Okay, so in Exhibit 16, highlight what's not 19 Q. No, but you give a partial definition of 20 included. 20 cost and pricing data, right? 21 MR. PRESS: Objection. 21 O. Uh-huh. 22 A. Yeah, the definition at FAR part 2.101 22 A. Is that what you're saying? Q. Yeah. 23 includes more than what's reflected at the bottom of

24 page 3.

23 24

Okay.

- Q. Well, if we wanted to be a hundred percent accurate, the sentence that says, "Cost or pricing data is defined at FAR 2.101 as follows," it's not
- defined that way at 2.101, correct? 4
 - MR. PRESS: Objection.
- A. Well, the language included at page 3 is 6 included in that definition. 7
- Q. Right. It's a part of the definition. 8
- A. Yeah. 9

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2 3

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- 10 O. Okay. So if we wanted to be a hundred
- 11 percent accurate, we would say that cost or pricing
- data is defined, comma, in part, comma, at FAR 2.101
- 13 as follows.
- 14 A. Sure, but I mean, my only point is, you
- know, obviously by us putting the reference to FAR 15
- 2.101, we're not trying to -- trying to disguise the 16
- fact that there could be more there than that. 17
- 18 Q. Okay. Why didn't you include the whole
- 19 sentence or the whole -- I'm sorry, the whole
- explanation, whole definition? 20
- A. We could have. It's just that this is the 21
- point that we were trying to highlight, and that's why
- we included it.
- 24 Q. Okay. I'm just trying to understand why you

- Page 140
 - include the data forming the basis of the judgment on 2 a contract. Yeah, so all of it can be relevant, and
 - 3 there was -- I don't recall any specific reasoning as
 - 4 to why something was taken out or left in except that
 - we were just trying to highlight this aspect of FAR 2
 - 6 dash 101, but as I said, not a lot of -- at least a
 - lot of my gray matter was put into excluding or
 - inputting language. It was just to kind of frame it 8
 - 9 out in terms of what the issues were.
 - 10 Q. Okay, all right. Turn if you would to page 11 7 of your report.
 - A. Okay.

12

13

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5

- Q. Okay. In the introductory part of section
- 14 4, you make reference to defective pricing, right?
 - A. Let's take a look. Yes.
 - O. What is defective pricing?
- 17 A. It's pricing that is not current, accurate 18
 - or complete.
- 19 Q. Okay. And as I appreciate you're citing ten 20
 - examples with respect to the power heads in which
- you're of the opinion that there was defective
- pricing, and thus, a -- the company, Herley, ran afoul 22 23
- of FAR principles? 24
 - A. I would say either defective pricing or a

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- were highlighting this point as opposed to the whole 2 point.
- 3 Well, I mean, we could have.
- Okay. I understand that, and you didn't, 4
- and I'm trying to understand why.
- I'm not sure a lot of thought was given to 6 A.
- 7 that.
- 8 Q. Okay. Were you involved in the decision to
- define cost and pricing data this way, or was this 9
- Giddings' idea? 10
- 11 MR. PRESS: Objection.
- A. I don't -- I don't recall. He might have --12
- he might have had more, I took some out, I don't
- remember, or vice versa. 14
- Q. Okay, now, some of the language that you 15
- 16 took out is as follows. "Cost or pricing data are
- factual, not judgmental and are verifiable." Did you
- think that that sentence was relevant to any of the
- issues that are at issue in this litigation? 19
- 20 A. Could be.
- Q. You just don't know one way or the other as 21
- 22 vou sit here?
- 23 A. It all could be relevant, and you can
- 24 include the next sentence where it says they do

- FAR violation.
- Q. Okay, okay. Now let's focus on each one,
- and I'm going to try to understand why it is that you
- and Professor Nash disagree with each other.
 - A. Yeah.
- 6 Q. Okay? Let's start with your report, item
- number 1. "In response to the Navy's December 20" --
- I'm sorry, "December 2000 solicitation for power
- heads, Herley established a target price in the range
- of 19,000 to 20,000 based on, among other things, an
- 11 undisclosed contingency cost," period. Let me stop
- right there. What do you mean, a target price? 12
- 13 A. The target price, again, as I understand the 14 deposition testimony of Mr. Blatt, was that he came up
- 15 with -- he thought this thing should cost about
- \$20,000, somewhere between 19 and 20 thousand, so
- 17 that's in my view what I meant by the phrase "target
- 18 price."
- 19 Q. Okay, so it wasn't as if someone picked a
- 20 number out of the air and then said all right, now let's figure out a way how we can justify this number, 21
- 22 right?
- 23 A. I think it's exactly Mr. Blatt picked the
- 24 number out of the air and then said how are we going

- 1 to justify. That's my understanding, pick the number,
- 2 said 20 grand is what I want the number to be, and
- 3 then back-fill.
- 4 Q. What witness said that Mr. Blatt did that?
- 5 A. I think Mr. Blatt himself in his deposition.
- 6 Q. You're saying that Mr. Blatt testified that
- 7 he picked a number out of the air for the power heads;
- 8 is that right?
- 9 A. No, I didn't say out of the air. You asked
- 10 -- you asked -- you asked -- you asked me did -- who
- 11 testified about that issue.
- Q. No, let's make sure we're real clear here.
- 13 Let's first define target price. What do you
- 14 understand target price to be?
- 15 A. As it being used in this context, target
- 16 price was what Mr. Blatt wanted to sell these items
- 17 for.
- Q. Okay, and so Mr. Blatt -- so target price
- 19 means to you the price that Mr. Blatt indicated that
- 20 he wanted to charge the government for a particular
- 21 power head.
- 22 A. Right.
- Q. That's right? Okay.
- 24 A. Yes.

umber, 1 did a bottoms-up estimate. Again, I'm assuming that.

- 2 Whether that's true or not, it is.
- Q. No, I understand, you're assuming it, and at

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- 4 least in this instance, you're telling me the basis
- 5 for your assumption by directing me to Mr. Blatt's
- 6 testimony, right?
 - A. Yes.

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- 8 Q. Now, what day -- what day are you looking at
- 9 of Blatt's testimony?
 - A. In my binder, I have it May 27th.
- 11 Q. Okay. And what pages and what lines?
 - A. The discussion starts at -- let's see here,
- 13 120, 121.
- 14 Q. 120 and 121, okay. You're looking at what
- 15 tab in your -- what's been marked as Exhibit 1?
- 16 A. First tab.
- 17 Q. Okay. And what pages -- I'm sorry, you gave
- 18 me the pages, 120 and 121?
- 19 A. Yes.
 - Q. Okay, and you're saying that those are --
- 21 well, which lines in particular on 120 and 121?
- A. Well, it all goes -- keeps going up through
- 23 125, but basically he's talking about first he
- 24 recommended to Mr. Tuckman -- the question said 19 to

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- Q. And in that -- using that definition, there
- is nothing that runs afoul of the FAR about having a
- 3 target price, right?
- 4 A. No.
- 5 Q. Your target price could be the result of
- 6 sitting down doing an estimate and coming up with a
- 7 price, right?
- 8 A. Could be.
- 9 Q. Okay. Now, are you saying that Mr. Blatt
- 10 came up with his target price in some way other than
- 11 sitting down doing an estimate and coming up with a
- 12 price?
- A. Yeah, my understanding is that he did not go
- 14 through a detailed coming down and estimating and
- 15 coming up with a price, that he picked a number that
- 16 he wanted to sell the power head for and that was --
- he thought he said 20,000. The testimony said 19 to
- 18 20 thousand.
- 19 Q. You're saying that he picked a number
- 20 without regard to doing some form of a bottoms-up
- 21 estimate.
- A. That's my understanding.
- Q. Okay. Show me where he said that.
- A. Well, just because he doesn't say that he

- rage 145
- 2 the discussion is in the elements, so he had -- he had

19,5, and he says I think I recommended 20, and then

- 3 at least in his mind doubled the cost of the elements
- 4 to get to that number.
- 5 Q. To get to what number?
- 6 A. To get to his -- well, theoretically to get
 - to his 19 to 20 thousand dollar target price.
- 8 Q. Okay, and how did he establish the rest of
- 9 the price?

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- A. I don't know.
- Q. What pages of Blatt's testimony did you read
- 12 other than the ones that are attached as tab 1 to
- 13 Exhibit 1?
- A. I think there might -- there's some
- 15 additional testimony in tab 8 of my binder that goes
- 16 from page -- there's about, I don't know -- I don't
- know how many pages are here, but there's maybe ten pages, so times four, maybe 40 pages.
- 19 Q. Are you aware that in Mr. Blatt's
- 20 deposition, he offered an explanation about how he
- 21 came up with his price for the power heads?
 - MR. PRESS: Objection.
- A. I don't recall specifically how he came up

24 with his price.

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- 1 Q. Are you -- you know what a molded can is?
- 2 A. What I do remember -- no, I don't know what
- 3 a molded can is, but I remember him making a point
- 4 that he made some kind of a comment that there were
- 5 some issues he thought with a molded can and one other
- 6 part and that would drive the price --
- 7 Q. Correct.
- 8 A. That would drive his price up in his mind.
- 9 Q. Did he have an estimate for the molded can
- 10 that went into the price?
- A. I don't recall ever seeing any estimate
- 12 where he built up to that 19,500 price.
- Q. Did he testify what his estimate was?
- 14 A. If he did, I don't remember.
- Q. Okay. He didn't have to sit down and make a
- 16 fancy document that says estimate in order to come up
- 17 with an estimate, right?
- A. No, he didn't have to make a fancy document,
- 19 and if there were no cost and pricing data later, you
- 20 know, he could have a target price and that's fine.
- Q. When you say a target price, sir, do you
- 22 mean to imply that there's something wrong with that?
- A. That's what I just said, if -- if you're in
- 24 a non-cost-justified mode or atmosphere, you can pick

- undisclosed contingency cost, that was -- that
- 2 undisclosed contingency cost was the doubling of the

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- 3 cost for an element --
- 4 A. Right.
- 5 Q. -- in his estimate, right?
- 6 A. Right.
 - Q. Now, in and of itself -- strike that. Do
- 8 you know if there was any cost history available at
- 9 the company at the time, General Microwave, about what
- 10 the labor costs were to build an element?
- 11 A. The labor or the labor and materials?
 - O. Labor.
- 13 A. Labor. I know that Mr. Blatt testified that
- 14 there wasn't -- that the data was not good.
- 15 Q. Okay.
- 16 A. I don't know if -- I don't know
- 17 independently whether --
- 18 Q. Okay.
- 19 A. -- they did or they didn't.
 - Q. All right. There was nothing that
- 21 prohibited Mr. Blatt from doubling his estimate.
- 22 A. At that time --
- 23 Q. Right.
- 24 A. -- that he did it, no.

- rage 147
- 1 a price and put it in and that's it.
- 2 Q. Was Mr. Blatt at least as you understood the
- 3 testimony utilizing his judgment in connection with
- 4 coming up with his price for a power head?
- 5 A. I think initially that would be his 6 judgment, yes.
- 7 Q. Okay. Now, he had been in the business for
- 8 how long?
- 9 A. A long time. I don't know the exact number
- 10 of years.
- 11 Q. Was he familiar with the technology to build
- 12 a power head?
- 13 MR. PRESS: Objection.
- A. I don't know. I would assume he was but I
- 15 don't know.
- Q. Okay. Do you take any issue with him
- 17 utilizing his judgment to come up with an estimate?
- 18 A. Not initially, no.
- Q. Okay. And I take it that you don't have any
- 20 views about what you think the price should have or
- 21 shouldn't have been, right?
- A. Not a specific number, no.
- 23 Q. Okay. Now, going back to that same sentence 23
- 24 in paragraph 1 where you make reference to the

- Q. Okay.
- A. And by that time, I mean for the original
- 3 quote of the 21.
- 4 Q. Okay. Reading on in paragraph 1, it says,
- "Specifically, Herley arrived at this target price
- 6 range by doubling the cost of the element component
- 7 power head from 4,500 to 9,000," and that -- Mr. Blatt
- 8 testified to that, right?
 - A. Yes.
- 10 Q. Okay. Reading on, it says, quote, "I have
- 11 been informed that Herley did not disclose this
- 12 contingency during negotiation of the power head
- 13 contracts or during pre-award audit," period. "As
- 14 stated above, the cost of the element was a
- 15 significant part of the cost to the power head,"
- 16 period. "Doubling the cost estimate of the element
- 17 had a material impact on the total cost of the power
- 18 head," period. "As such, subsequent negotiated power
- 19 head contract prices agreed to by the government
- 20 incorporated this material defect," period. Let me
- 21 stop there. So you're testifying that in your view,
- 22 Mr. Blatt or someone from Herley was required to tell
- the government during the negotiation that the
- estimate for the element had been doubled from 4,500

- to 9,000. 1
- 2 A. Yes.
- 3 Q. And when was that disclosure required?
- Prior to the agreement on price for the 42 4
- 5 units, which would have been in I guess July of 2001.
- Q. And who was required to disclose it? 6
- 7 A. Herley.
- 8 Q. Okay. Did you as part of forming an opinion
- here make an assessment about when the disclosure was 9
- required? 10
- 11 A. Not day by day except to say that a
- disclosure is required, and as consistent with my 12
- report and Nash's report, as a date of agreement on 13
- 14 price.
- 15 Q. And you think the date of the agreement was
- 16 when?
- 17 A. I think the award was July of 2001 on the 42
- units, and then February 20th of 2002 for the 139
- 19

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- 20 Q. Okay. Now, turn if you would to Exhibit
- 21 Number 15, Professor Nash's report.
- 22 A. Got it.
- Q. I think if we just -- you've read this 23
- before, right?

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- Yeah. A.
- 2 Okay. Turn to the third page. O.
- 3 Yeah.
- 4 Do you see where he says, quote, "FAR
- 15.407-1 requires price reduction for submitting 5
- defective cost of pricing data," paren, "not current,
- accurate or complete," closed paren, "but there is no
- 8 similar requirement if the offeror fails to submit,"
- quote, "judgmental factors," closed quote, "or
- contingencies," closed quote, period. Do you see 10
- 11 that?
- 12 A. Yeah.
- 13 Q. Do you agree with it?
- 14 Not necessarily.
- 15 Q. Okay. So you disagree about what 15.407
- 16 requires.
- 17 A. Right.
- Q. Tell me what is the basis for your 18
- 19 disagreement.
- 20 Yeah, and I think it's -- as I've started to
- 21 draft in the response and my comments to Mr. Nash, I
- think there can be times when what he's saying is 22
- 23 true, that there's no -- there's no requirement to
- submit judgmental factors or contingencies, I mean as 24

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- part of a price reduction for defective pricing under
- cost and pricing data. I think we both agree, FAR
- part 15 requires you to submit both of those
- judgmental factors and contingencies. So I can really
- 5 stop there and say we have a FAR violation.

6 Now, going further from there and saying

- 7 okay, is it cost and pricing data, which is kind of
- layer 2, I think Mr. Nash in a vacuum can offer some
- 9 opinions about this, and that's fine. I think you
- have to take into context here the totality of what
- Herley was doing, and if you -- if you recall, the way
- 12 that they were putting their cost data together and
- 13 submitting it to the government was not based upon
- really an estimate in the first instance of a build-up
- 15 as you use it, a bottoms-up cost build-up, which if
- you look at the back and forth between the parties,
- 17 you would assume that it was. Here's our estimate for
- 18 labor hours that we came up with, here's our total
- labor dollars, here's our material, and in that
- 20 context, by not disclosing something as fundamental as
- 21 the existence of the contingency, there's no question
- 22 if -- you can't later second-guess the doubling versus
- the halving versus the tripling or whatever the -- you 23
- can't say in that particular instance that the fact

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- that a particular contingency did or didn't happen,
- 2 that's different. You know, you can't say well now I
- want my money back for that. That's different from
- did you give the government the information that
- formed the basis for the way that you put your bid
- 6 together, and I would say -- I would just say right
- 7 there Herley failed to do that, and that was relevant
- information in accordance with the definition of cost
- 9 or pricing data under the FAR.
 - Q. I'm going to move to strike the
- 11 nonresponsive part of your testimony and I'm going to
- 12 ask you again. We're focused on the first sentence of
- 13 Professor Nash's report. "FAR 15.407-1 requires price
- 14 reduction for submitting defective pricing or pricing
- 15 data," paren, "not current, accurate or complete, but there is no similar requirement if the offeror fails
- 17 to submit judgmental factors." That's in quotes, or,
- 18 quote, "contingencies," closed quote. Did I read that
- 19 correctly?

- 20 A. You read it correctly.
- 21 Q. Okay. And you disagree with what the
- 22 professor says here, right?
- 23 A. Yes.
 - Q. Okay. In a nutshell, tell me why you

- disagree with his explanation of the requirements of 1 15.407-1. 2
- 3 A. Did I -- isn't that what you just asked to strike? I just did that. I went through and 4
 - explained to you, because I think that these -- this
- contingent -- the fact that there was a contingency 6
- and the fact that judgmental factors had been baked 7
- into the calculations, that is a fact that would meet 8
- 9 the definition of cost and pricing data as opposed to
- just some contingency that he feels doesn't need to be 10 10 11 disclosed for some reason.
- 12 Q. So you think there are gradations of judgmental factors? 13
- 14 MR. PRESS: Let him finish his answer.
- 15 A. Let me finish my answer. We're talking
- about an issue of disclosure, right, which Professor 16
- Nash says yes, you do have to disclose contingency, 17 but there's no -- if you don't, no harm, no foul,
- 18 there's no impact from that. 19
- 20 Q. I'm not sure we agree on what Professor Nash
- 21 ---
- Okay. 22 A.

1 2

- Q. -- says and doesn't say, but he's going to 23
- be here I think next week to say what's on his mind.
 - Page 155
 - A. Well, I'm just reading his report. That's all.
- 3 Q. I don't agree that you're reading by his
- report. Let me read from his report where it says 4
- 5 quote, "Thus, the failure to identify a contingency 6 does not constitute a violation of the FAR requirement
- 7
- to submit current, accurate and complete cost or pricing data," period, closed quote. Do you see that? 8
- A. Yes. 9
- 10 Q. Do you agree with that?
- 11 A. I think I just went -- went through that. I
- just went through that. He -- Nash says that you have to -- back on the page before there, says that you
- have to disclose any contingencies in your proposed 14
- price. Where we differ -- okay. 15
- Q. Again, rather than argue about summaries, I 16
- don't want to argue with you. 17
- A. Okay. 18
- Q. I just want to be able to hand this
- transcript to Professor Nash and say here's why
- McGeehin disagrees with you --21
- 22 A. Okay.
- 23 -- in a nutshell, okay? You guys can duke
- 24 this out before a jury and they'll decide if they're

- Page 156
- going to believe you or him, okay? But Nash is not
- conceding in opinion 1 that there was a violation of 3 the FAR.
- 4 MR. PRESS: Objection.
 - BY MR. SMITH:

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- Q. But whether he is or isn't, your lawyers, or not your lawyers, but the lawyers for the plaintiffs
- 8 can ask him and he's going to say whatever he's going
- 9 to say, but I'm focused on a particular sentence in
- the last paragraph, his conclusory sentence which
- 11 says, "Thus, the failure to identify a contingency
- 12 does not constitute a violation of the FAR requirement
- to submit current, accurate and complete cost or
- pricing data," and I just want to ask you, yes or no
- do you agree with that? 15
- A. I disagree with that. 16
- 17 Q. You disagree, okay.
- 18 A. Yeah.
- 19 Q. So you think he's wrong?
 - A. Yes.
- 21 Q. Okay. And you think he's wrong because?
- 22 A. Because in this case, the fact that there is
 - a contingency was not disclosed. Not the amount of
 - the contingency. So -- and I hate -- I apologize for
- Page 157
 - giving you a long answer. Sometimes they're not in a
- nutshell, but in this particular case, because of the way that the proposal developed, that contingency and
- the failure to disclose that contingency was critical
- 5 and would be considered cost or pricing data in my
- 6 view.
- 7 Q. Okay, so this focuses on a unique set of
- 8 factual circumstances in your mind?
- 9 A. Yes.
- 10 Q. And what are those unique facts that you're
- 11 assuming to be true?
- 12 A. Several. One, the fact that the target
- 13 price, using my definition as we discussed on the
- 14 record, of in that 19 to 20 thousand became pretty
- 15 much the price that ran through all of the submissions
- 16 and negotiations for the 42 units. Second, the fact
- 17 that a tutorial by another person at Herley in another
- 1.8 division that wasn't even meant to be the estimate for
- 19
- this -- for this contract, where \$19,900 became a bid,
- 20 and then not coincidentally, it would appear based
- 21 upon just watching the evolution, that number was
- 22 backed into, all of which presuppose at the outset in
- 23 the target price that we had this doubling of the
- 24 estimate for the element.

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- 1 Q. Okay. Let's break that down a little bit.
- 2 The price that actually went to the government, was
- 3 that supported by Mr. Blatt's estimate?
 - A. Which price? Which one?
- 5 Q. One that he testified to at his deposition,
- 6 how he came up with the price.
- 7 A. I would say no.
- 8 Q. Why?

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- 9 A. Because the original number that went to the
- government was an exact number of, you know, \$19,897.
- 11 I think I have the right number. Yeah, 19,897, which
- 12 was not based upon what Blatt had -- had talked about
- 13 except that it's in the ball park. And secondly, it
- 14 was based upon a, quote, tutorial by Mr. Rounsaville,
- 15 who had sent it over to Herley Farmingdale as an
- 16 example of how you might kind of put a price together,
- 17 and that then became the price that went to the
- 18 government.
- 19 Q. What was the difference between Blatt's
- 20 estimated price and the Rounsaville number that you're
- 21 talking about?

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- A. If it was 20, it was in -- within dollars.
- 23 If it was 19,5, it was within \$500, so close.
- 24 Q. Whose number was higher?

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- analysis. I don't have any sheet of paper from Blatt
- 2 coming up to that 20 thousand. All I know for sure is
- 3 the doubling of the element.
- 4 Q. You don't have a sheet -- you don't have a
- 5 sheet of paper about the doubling of the element
- 6 either, right? You have his testimony.
 - A. Testimony, right.
 - Q. Right, and to the extent he testified about
- 9 how he came up with the 20,000, no one's brought it to
- your attention and you haven't read it, other than thedoubling.
- 12 A. No, I do remember, as I testified half hour
- 13 ago, that there were issues with respect to those two
- 14 issues, and -- but I don't remember him doing a
- 15 calculation --
- 16 Q. Okay.
- 17 A. -- showing those dollars.
- 18 Q. Okay. Show me where in the Blatt testimony
- 19 in your book you have testimony about the two issues,
- 20 the doubling and the -- not the doubling. The molded
- 21 can and connector. Which tab should I go to?
- A. I don't know that we do, but let me check.
- 23 We have some of Blatt's testimony at tab 8, and if I
- 24 could look at the original -- the one point, the

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- 1 A. Well, the deposition transcript of Blatt
 - seemed to say he was saying he thought 20, and then
- 3 the number that went in on a tutorial was 19, I want
- 4 to say 897 from Mr. Rounsaville. I'm not sure I'm
- 5 saying that right. Rounsaville. But what I'm saying
- 6 is outside of just trying to come to \$20,000, my
- 7 understanding is there was no connection between the
- 8 methodology used to estimate the 19,897 and whatever
- 9 methodology that Blatt may or may not have used to
- 10 come up with his ball park of 20,000.
- 11 Q. Well, what was Blatt's methodology to get to
- 12 20,000 other than the 9,000 for the element?
- 13 A. That's all I know, and the two points you
- 14 brought out that you said that he thought he had two
- 15 problems in talking to --
- 16 Q. You're talking about the molded can and the
- 17 connector?
- 18 A. Yeah.
- 19 Q. Was there anything -- did he do estimates
- 20 for the molded can and the connector?
- 21 A. You know, I don't remember.
- Q. So you didn't factor those into your
- 23 analysis.
- A. No, I didn't -- I didn't factor it into my

- original that's been marked for the deposition has
 some highlighting in it --
- 3 Q. Oh, sure.
- 4 A. -- that didn't copy in the two copies here.
 - Q. Here you go.
- 6 A. Yeah, thanks.
 - Q. Sure.

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- 8 A. Yeah, this is some of the discussion in here
- 9 about the historical pricing.
- 10 Q. I'm on molded cans and connectors.
- 11 A. Yeah, I'm just getting there. I don't have
- 12 total recall on all this. Here's what I had
- 13 remembered reading that you had asked me about
- 14 earlier, page 229.
- 15 Q. Okay.
- A. And on page 229, he's estimating how he came
- 17 up with the material costs associated with the \$9,500
- 18 bid, and he says, "I think it was in the range of
- 19 three or four thousand. I know all the small bits and
- 20 pieces. I think I estimated 2,000. The major
- 21 problems were the connector and the molded can."
- 22 That's what you were talking about.
- 23 Q. Uh-huh.
- A. And then on 230, "How did you" -- "How did

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1 you get these prices in that range?" "By my

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- 2 experience." And then it goes on and on. I don't
- 3 know if you want -- you just asked me specifically to
- 4 identify where the discussion of the connected and
- 5 molded cans were in Blatt's testimony, May 27th, 2009,
- 6 page 229 and 230.
- 7 Q. So that was in connection with his
- 8 explanation about how he established the material part
- 9 of the estimate that he did?
- 10 A. Yeah, I mean, that's -- that's what I --
- 11 that's what I remembered reading about this can thing
- 12 that you talked about.
- Q. Okay, okay, and he was offering testimony to
- 14 support what number in his estimate?
- A. Well, it's a little unclear, but this had to
- 16 do with the \$9,500 intercompany bill.
- 17 Q. Ninety-three or 95?
- A. Well, it turned out to be 9,000 I think that
- 19 was -- the question said 9,300.
- Q. Wasn't it 9,300? Which tab are you looking
- 21 at, by the way?
- A. Okay, this is tab number 8, page 229.
- 23 Q. Page 229, okay. On line 16 at 229, the
- 24 question's asked, quote, "If as you said before, the

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- 1 material costs were generally one-third of the overall
- 2 bid, and if the estimated bid you had for the
- 3 subassembly was 9,300, do you recall the material cost
- 4 for the subassembly being in the range of 3,000?"
- 5 Answer: "I think it was in the range of three to four
- 6 thousand. I know all the small bits and pieces I
- 7 think I estimated at 2,000. The major problems were
- 8 the connector and the molded" -- it says "cam." It
- 9 should be "can."
- 10 A. Yeah.
- 11 Q. Question: "How do you estimate the price in
- 12 the \$2,000 range?" Answer: "By my experience."
- 13 Question: "Did you go and look at any catalogs for
- 14 pricing, you know, a part that was necessary to make a
- 15 subassembly?" Answer: "If I may, if you have this
- 16 room to paint," and then you can read as well as I
- 17 can, right?
- A. I'm not sure, but I can read it.
- 19 Q. You can't read?
- 20 A. No, I said as well as you.
- Q. Oh, that's all right. What's wrong with
- 22 this estimate?
- A. I didn't know that we were on to wrong with
- 24 the estimate. You just had asked me where it was.

- Q. Well, that's what I asked.
 - A. Okay, so we're off of that.
- 3 Q. Yeah, you see here he's giving you an
- explanation about how he came up with the estimate to
- 5 support his number, which you like to call target
- 6 price, right? What's wrong with it?
- A. Well, this -- this now is on to the estimate of the subassembly.
 - Q. Okay.
- 10 A. We're talking about now the bid from Farming 11 -- from Lancaster to Farmingdale as to how they came 12 up with this \$9,000 number for the subassembly.
 - Q. You don't take issue with that in your opinion?
- A. Not in the opinion that we were just talking about. Back in -- back in opinion number 8, which
- we'll get to, I do take exception to the fact that the
- cost information at the time would seem to suggest that the estimate for the materials was nowhere in
- that the estimate for the materials was nowhere in
- 20 that range. All he's talking about here is if you use
- 21 his rule of thumb of a third, a third, a third, and
- you take a third of 9,000, isn't that about 3,000, and
- 23 he says yes. I'm not sure how -- how penetrating and
- 4 detailed that kind of an estimate is, but it is what

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it is.

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Q. Okay. Are you expressing an opinion in this case about the \$9,300 that was part of the bid for the subassembly to be built in Lancaster?

MR. PRESS: Objection.

- 6 A. Opinion 8, we have a discussion about that.
- 7 I'm not giving an opinion that I know what the number8 was or -- I mean, should have been.
 - Q. Right.
- A. I'm just saying that that estimate, based on other contemporaneous information, didn't seem to be
- 12 supported, and that other information wasn't shared.
- Q. Okay. Well, let's wait until we get to 8 then and we'll --
- 15 A. Okay.
- Q. Let's move on to opinion number 2.
- 17 A. All right.
- Q. Back to your report, and hopefully the air
- 19 conditioning guy will come here and relieve us of this
- 20 80 degree temperature we find ourselves in.
 - A. Part of the strategy, right.
- Q. Opinion number 3, quote, "In forming his bid
- 23 on the first power head contract with the Navy,"
 - 4 comma, "Herley did not rely upon historical data

- regarding the per-unit power head price charged in
- prior bids or the labor hours or material costs
- associated with the manufacture of power heads." Let
- me stop right there. How do you know that's true?
- 5 What facts do you have, or are you just assuming that
- 6 again?
- 7 A. No, because -- because we know that the
- exact amount that went in was based upon
- Mr. Rounsaville's calculation, which he describes in
- his testimony as a tutorial, just as an example of how
- you might do something a third, a third, a third. 11
- 12 Q. What historical data about labor hours and
- 13 material costs was available at the company at the
- 14 time of this bid?

15

- A. Well, it depends. At the time of the bid --
- 16 Q. Or at the time of the agreement.
- 17 A. Well, up through the time of the agreement
- -- well, short answer is I don't know exactly with
- respect to the first power head contract for 42 units
- 20 what information, actual data existed from Herley.
- 21 Q. Okay. Now, reading on, it says, next
- 22 sentence, quote, "Instead, Herley started with the
- target price of the range of 19 thousand to 20
- thousand and backed into the amounts for labor,
 - Page 167
 - material and overhead costs." Do you see that?
- 2 A. Yes.
- 3 Q. Mr. Blatt never testified that his \$20,000
- 4 figure that he came up with was a result of starting
- with a target number and backing into it, did he? 5
- A. I don't know whether he did or not, but 6 Mr. Rounsaville did.
- 8
- Q. Okay, but didn't Blatt tell you how he came
- up with his number? 9
- 10 MR. PRESS: Objection.
- A. We already went through this. I don't think 11
- so. I don't know how he came up with his specific
- number of 20,000 except to know that he doubled the
- price -- his estimate -- first of all, it wasn't even
- 15 -- let's be clear on that. It wasn't doubling his
- 16 cost of the element from 4,500 to 9,000. It was his
- 17 doubling of an estimate of the element from 4,500 to
- 18 9,000, and then the two issues that you raised about
- 19 the connector and the cans, which I don't know
- 20 specifically what calculations he might have done to
- 21 factor those in.
- 22 Q. But Mr. Blatt never testified that he was
- involved in any way, shape or form in terms of backing
- 24 into a number, did he?

- Page 168
- did. I wasn't saving that he did.
- 3 Q. Okay. And you're saying you're relying upon
- Rounsaville's comment for this backed into concept?

A. I don't think -- I don't know that Mr. Blatt

A. Yes.

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- Q. Reading on in your report, same paragraph,
- 7 it says, "Those costs which were not based on
- historical data assumed that the target price of
- 9 approximately 20,000 would consist of one-third
- material costs, one-third labor costs and one-third
- 11 overhead and profit." You got that from Rounsaville's
- 12 testimony?
- 13 A. I think -- well, you can get that from
- Rounsaville's actual estimate, and I think it's also 14
- in Blatt's testimony that he said generally it's a
- 16 third, a third, a third.
- 17 Q. Okay, now, let's take a look at what Nash
- 18 says.

20

- 19 A. Yes.
 - Q. In Nash's report, he says -- you see where
- 21 it says opinion 2?
- 22 A. Yes.
- 23 Q. "Asserts that Herley not rely on historical
- 24 data," in quotes, "in arriving at its estimate. This
- opinion reflects a fundamental misunderstanding of the
- FAR requirement," period. "The cost or pricing data
- provisions constitute a disclosure requirement, not a
- use requirement." Okay. Do you agree with that?
- 5 A. Yes.
- 6 Q. Okay. Reading on, it says, "The purpose of
- the requirement is to ensure that the government
- personnel have the same factual information as the
- 9
- offeror when they are negotiating prices," period. Do
- 10 you agree with that?
- 11 A. Generally, yes.
- 12 Q. Okay. Reading on, it says, quote, "This
- 13 allows the government personnel to evaluate the
- validity of the offeror's estimate and to come up with
- their own estimate for purposes of negotiating the
- 16 ultimate price," period. Do you see that?
 - A. Yeah.
- 18 Q. Reading on, it says, quote, "There is no
- 19 requirement that the contractor use the cost or
- 20 pricing data to arrive at its proposed price." Do you
- 21 see that?

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- 22 A. Yes.
- 23 Do you agree with that?
- 24 Yeah, I'm okay with that general opinion. I

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- think he just missed what I was saying. We make a 1
- comment in the beginning that they did not rely on 2
- historical data, but that's just framing out the
- issue. Our conclusion -- my conclusion is at the end
- that they didn't disclose their whole pricing
- technique at the time they submitted and agreed to the 6
- 7 price.
- Q. Okay. Opinion number 3, your report, 8
- 9 Exhibit 5, states, quote, "Historical sales data
- indicates that Herley sold power heads to various
- customers from 1989 through 2001. The sales price for
- 12 those power heads ranged from \$3,795 per unit for
- seven units sold to Fleet International in 1997 to
- 14 7,500 for one unit sold to SEACAL in 1998. The cost
- 15 estimates for power heads readily provided to the Navy 15
- 16 in 2001, including an 11 percent profit, were 20,241
- per unit for 42 units, and 18,775 per unit for 139
- units. I have been informed that during price 18
- negotiations with the Navy, Herley did not disclose
- the historic sales data." Did I read that correctly?
- 21 Yes, sir.
- 22 Q. Okay. So you're taking issue with, assuming
- 23 it's to be true, that Herley didn't disclose
- historical sales price information.

- 1 A. Don't know.
 - Did they lose money?
- 3 Don't know.
 - Q. Same question with respect to SEACAL.
- 5 A. Yeah, same answer.
- 6 Q. Now let's go to Professor Nash. He says in
- his report, Exhibit 15, he states in pertinent part,
- quote, "Opinion 3 asserts that Herley did not disclose 8
- historic sales data." That's in quotes, "historic 9
- sales data," period. "Contract prices have not been
- 11 considered to fall within the definition of cost or
- pricing data because they are known to government
- 13 personnel," period. Let me stop right there. Is that 14
 - A. If -- I would say maybe if you know that the government has them, that may be true.
- 17 Q. Okay. What about his statement contract 18 prices have not been considered to fall within the
- 19 definition of cost or pricing data? Do you agree with 20

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- 21 A. No. I think that only goes with the rest of 22 the sentence. He's saying because they're known to
- the government. I would think if you -- even if you
- 24 take that sentence at its face, the flip side is if

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A. Yes.

1

- Q. Okay. Now, do you know if the Navy already
- had that sales price information? 3
- A. I don't know. I don't know if they had all 4
- 5 of it. They may have.
- Q. Did they have any of it? 6
- 7 A. I don't know.
- Q. Okay. Now, what was sold to SEACAL in 1998?
- 9 Do you know?
- A. All I have is -- all I have is in my binder, 10
- 11 a listing of the sales.
- Q. Right. Do you know what it was that was 12
- sold to SEACAL? 13
- 14 A. The power head.
- Q. Was it the same thing that the Navy was 15
- buying from Herley in 2001? 16
- 17 A. I think it was.
- 18 Q. Why do you say that?
- 19 A. Because of the model number.
- 20 Q. And Fleet Industrial, the sale in 1996, what
- 21 was sold to Fleet?
- 22 A. Same.
- 23 Q. How much money did General Microwave make on 23
- 24 the units that were sold to Fleet Industrial?

- they are not known to the government, then I guess they would be considered cost and pricing data.
- Q. Well, but wouldn't you then have to cross out the word "because" and add the word "if"?

MR. PRESS: Objection.

- A. Maybe I shouldn't have jumped up, as you said. He can answer that old question, whether he would say if or because.
 - Q. Oh, he did. He put "because" in his report.
- A. No, I'm saying whether you could substitute 10 11 "if" or "because." I'll let him answer that question, whether you could substitute "if" or "because." 12
- 13 Q. Okay, Mr. McGeehin, he's already answered 14 the question. He put in his report what he thinks the state of the universe is, and I'm just trying to
- 16 understand if you disagree, why you disagree. 17
 - A. Yeah.
- 18 Q. And you're saying that Professor Nash is 19 wrong?
- 20 A. I think in this case, given the great
- 21 variation in the prices we're talking about here, given the -- given the fact that these do not appear
- to all be government sales, they might be to
 - subcontractors under a government sale and the

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- government may not have access to sales to GE, to
- 2 Martin Marietta, to Fleet Industrial. The ones
- obviously that they sold directly to the Navy, that's
- one thing, but those that were not sold to the Navy
- 5 but to a prime contractor, I'm not sure they would
- 6 have access to that information, and I would think the
- 7 government would definitely view them as relevant and
- would help put them on equal footing with the
- contractor in terms of negotiating a price. 9
- 10 Q. Did anyone from the government ever tell you
- 11 that they believed that historic sales data, sales
- 12 prices from prior sales, constitute cost and pricing
- 13 data?
- 1.4 MR. PRESS: Objection.
- 15 A. No one ever told me. I mean -- you mean did
- 16 anybody ever tell me -- I didn't speak to anybody from
- 17 the government on this case.
- 18 Q. Did you ever see any authority for the
- proposition that you advanced that contract prices are
- considered within the scope of cost and pricing data,
- 21 historic contract prices?
- 22 A. I would think there would be a couple of
- areas of authority. 23
- 24 Q. Okay. You're looking at Exhibit 16?

- buyers and sellers would reasonably expect to affect
 - price negotiations, so there's one source. The second
 - 3 is in this particular case, there was a question
 - 4 coming back from DCAA back to Herley on just the bill
 - of materials on the assemblies -- on the \$645 on the
 - 6 bill of materials, and they said hey, you sold these
 - 7 before for 645, what gives, and there was a discussion
 - back and forth. It was a little confusing, but at
 - 9 least it stands for the proposition that a prior
 - sale -- and that was just the subassembly material
 - aspect, but stands for the proposition that the
 - 12 government would be interested in prior sales and the
 - 13 level of price.
 - 14 Q. So you're saying that because the government 15
 - asked about the material quote in a prior power head 16 sale, that that meant that Herley's nondisclosure of
 - 17 historic sales data constituted a FAR violation?
 - 18 A. No, I've reached my own opinion why it would
 - 19 constitute a FAR violation. You asked me what -- was
 - 20 there any -- what do I know that would help support
 - 21 that proposition, and that's what I was just giving
 - 22 you. If you're wondering whether the government would
 - 23 be interested in that kind of information and
 - negotiation, to put them on a level playing field, I

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- A. Yes. I think there's a reference -- let's
- 2 take a look at that.
- 3 Q. Are you in section 2.101, the definitional
- 4 section?

1

- 5 A. Yeah.
- Q. Are you under cost and pricing data? 6
- 7 A. Yeah.
- Q. Because you see what the professor says,
- 9 right, in his report?
- 10 A. Yeah.
- 11 Q. It says -- he says, quote, "Note that they
- are not included in the list of types of cost or 12
- pricing data in the FAR 2.101 definition set forth 13
- above." 14
- 15 A. Right.
- 16 Q. Do you see that? Do you agree with that?
- 17 A. I don't see it listed outside -- yeah,
- 18 exactly, except for information on changes in
- 19 production methods or purchasing volume, but I will 19
- 20 admit that they don't list out sales on other items.
- 21 Q. Okay, but you wanted to look some other
- 22 place?
- 23 A. I was just looking for the general
- definition within cost and pricing data, prudent

- think the answer is yes.
- 2 Q. Did the government ask during the
- 3 negotiations what the historic sales data showed?
 - A. I don't know.
- 5 Q. Well, doesn't that kind of contradict what
- 6 you just said?
- 7 A. No.
- 8 Q. No?
- 9 No.
- 10 Q. Even though the government didn't ask, but
- 11 you think they'd be interested, but did they forget to
- 12 ask?

13

MR. PRESS: Objection.

- 14 A. I don't know, but what I do know is that no
- 15 contractor in a false claim, defective pricing FAR
- 16 violation can rely upon the fact that the government
- didn't do something to avoid an otherwise problem for
- 18
 - them under the federal acquisition regulation.
 - Q. So as I appreciate, you're saying that there
- 20 was a mandatory obligation to disclose as cost and
- 21 pricing data what the prior sales history showed by
- 22 way of price, right?
- 23 A. Yeah, know I don't about mandatory
 - obligation. I would say in my judgment under industry

- practice, in this set of facts and circumstances, they 2 should have disclosed.
- 3 Can you cite us to any authority to support that? 4
- 5 A. I just did. The general definition of what cost and pricing data is, the general definition that б
- 7 we just talked about is data that prudent buyers and
- 8 sellers would reasonably expect to affect price 9 negotiations.
- 10 Q. Right, and you think that's the authority.
- 11 A. Yeah, I think -- yeah, I think -- I think if
- 12 I were asked by this client, you know, should we tell
- them about these and we're not sure they know about
- 14 them, I'd say yes.
- 15 Q. So the -- the eight examples of what does 16 constitute cost and pricing data in the definitional 17 section, you don't -- it's not persuasive to you that
- 18 prior sales prices is not contained in here.
- 19 A. No, I mean, look -- look at the language.
- 20 The sentence before that, cost or pricing data are
- 21 more than historical accounting. They're all facts
- that can reasonably expect to contribute to the
- soundness of estimates of future costs and the 23
- validity of determination of costs incurred. They
 - Page 179
 - also include, so it's -- this is not, with all respect
- to Ralph Nash, this isn't meant to be an exhaustive
- list of what the costs --3
- O. Sure. 4
- 5 A. And as he has written in his books.
- Can you cite to me a case from anywhere, 6
- whether it be from an administrative board, a court,
- anywhere, where anybody -- any body has held that
- 9 prior sales prices constitute cost and pricing data?
- A. I'll let that up to you lawyers. I'm not 10
- 11 familiar with a case.
- 12 Q. Okay.
- 13 A. I'm not saying there isn't one. I'm just --
- that's not something I do, is to summarize cases like 14 14
- 15 that.
- 16 Q. Okay. Do you keep abreast of the decisions relating to the scope of cost and pricing data and
- other FAR issues? 18
- 19 A. Generally, yes. Any time we could break
- 20 would be great for a bathroom break here.
- 21 MR. SMITH: We can take a break now.
- 22 (Recessed at 2:48 p.m.)
- 23 (Reconvened at 2:54 p.m.)
- 24 BY MR. SMITH:

- Q. You ready to proceed, sir? 1
 - A. Yes.
 - Q. Okay. I'm on opinion number 4 in your 3
- report, and that deals with the cost work-up, the
- estimate for the labor associated with the element; is

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- 6 that right?
 - A. Yes.
- 8 Q. Why don't you take a moment and review it to
- 9 yourself.

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- 10 A. Okay.
- 11 Q. Now, let me just ask you, you don't know and
- 12 don't have an opinion about whether or not that
- estimate was a good estimate, not a good estimate?
- 14 You weren't asked to focus on that, right?
 - A. Which estimate?
- 16 Q. The estimate referenced in paragraph 4 of
- 17 your report.
 - A. Yeah, true, yes.
- 19 Q. Okay, so let me then focus you on what
- 20 Professor Nash says about your opinion. You see where
- it says on page 3 of Exhibit 15, quote, "Opinion 4
- 22 asserts that Herley did not disclose in its estimates
- 23 of labor hours" -- I'm sorry, let me start again.
- "Opinion 4 asserts that Herley did not disclose that
- its estimates of labor hours were based on a," quote,
- 2 "worst-case basis," closed quote, "and that they
- 3 contain a contingency," period. "As in the case of my
- 4 comment on opinion 1," comma, "there is a contention
- that Herley did not disclose its estimating logic,"
- hyphen, "a failure for which the FAR provides no 6
- 7 remedy," period.
 - A. No penalty.
- 9 Q. Penalty, I'm sorry, no penalty, period. "To
- put it another way," hyphen, "there is no requirement
- 11 in the FAR that estimates be," quote, "accurate,"
- closed quote. Do you see that? 12
- 13 A. I do.
- Q. Okay. Let's just focus on that last
- sentence, quote, "To put it another way," hyphen,
- 16 "there is no requirement in the FAR that estimates be
- accurate." Do you see that? 17
 - A. I do.

18

- 19 Q. Do you agree with that?
 - A. I would say generally, yes.
- 21 Q. You're saying that Herley in this instance
- was required to disclose its estimating logic? 22
- 23 A. Yes.
- 24 Q. Okay, and what is the basis for that

1 opinion?

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- A. Well, they had a request from the government
- 3 to give them, you know, backup to their estimates,
- 4 which they did. They went through and --
- 5 Q. Yes.
- 6 A. -- I'll use the phrase backed into the total
- 7 of 41 hours per item, and when they did that, the
- 8 deposition testimony says to get there, they just said
- 9 assume a complete failure at every -- at every step
- 10 and the worst that could happen, go wrong, that's how
- 11 you should put this together.
- 12 Q. And who testified to that?
- 13 A. That was --
- 14 Q. If you know.
- 15 A. I do know. Gallagher.
- 16 Q. Okay.
- A. So that -- so if -- if that were the case, I
- 18 mean, if you and I were negotiating, I think you'd
- 19 want to know that by the way, my 41 hours is a
- 20 worst-case scenario. I'm not -- it's not really my
- 21 best estimate, but it's if everything goes wrong,
- 22 that's what I think.
- Q. Was there a basis to create an estimate
- 24 based upon a worst-case scenario?

1 estimates.

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- Q. Because it was a worst-case scenario?
- 3 A. Well, you should disclose the basis of your
- estimates, and it was totally relevant to coming up with the price to be negotiated.
 - Q. Does that mean that any time that you have an estimate and exercise judgment, you have to disclose your methodology?
- 9 A. I hesitate to say any time. I'm looking at 10 this particular fact circumstance. I think in this
- 11 fact circumstance, given how they came up with that
- 12 approach, given the fact that they magically arrived
- at a 41 technician hours per item and that that number
- 14 happens to match exactly where they were before, I
- 15 would think how they got to that number was
- 16 information they should have disclosed to the
- 17 government.
- 18 Q. Okay, and you think that because? Do you
- 19 understand my question?
 - A. No, I thought you were still thinking.
- 21 Q. No, no, no. I was hoping for you to
- 22 complete the sentence, but let me do it a little bit
- 23 differently.
- 24 A. Okay.

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- 1 MR, PRESS: Objection.
- 2 A. I don't necessarily think so in this case.
- 3 Q. And the example that you just used about
- 4 well, if you and I were negotiating, you would want to
- 5 know, there's lots of things I'd want to know, right?
- 6 I may want to know, for example, what your bottom line
- 7 is, right?
- 8 A. Uh-huh.
- 9 Q. Do you have to tell me?
- 10 A. Well, eventually if you want to cut a deal,
- 11 huh?
- 12 Q. Well, but for all we know, during the
- 13 negotiations, you might have been willing to go a
- 14 little bit lower. Are you required to disclose that?
- 15 Because I'd want to know that.
- A. No, but a bottom-line estimate, what you
- 17 will take as a price on a job is very different from
- 18 your estimating logic as to how you got to a cost
- 19 estimate with respect to the item.
- Q. So what you're saying is that even though
- 21 this was judgmental, the fact that it was a worst-case
- 22 scenario made it a mandatory disclosure?
- A. I think in these circumstances, they should
- 24 have disclosed the basis for how they got to those

- Q. Just so there's no mystery to this, I fully expect that a person who's recognized as one of the
- foremost experts in the world on government
- 4 contracting is going to say you're wrong.
- A. You're going to make me blush. Oh, you're talking about someone else.
- 7 Q. Yeah, I'm talking about Professor Nash,
- 8 right? And you and he disagree, and I'm trying to
- 9 understand why he says it wasn't required to be
- 10 disclosed and you say it was.
- 11 A. Okay, well --
- Q. So I'm trying to understand what it is that
- 13 makes you think it was required other than if you're
- 14 saying look, that's my judgment and it's based upon my
- 15 years of experience and my understanding of the FAR,
- 16 that's it, Smith, and move on.
 - A. Right, I think there's three issues, and
- 18 bear with me. First is -- and you may disagree with
- 19 this, but I think --

- Q. I'll tell you if I do.
- A. If you read his report, he -- Mr. Nash says
- 22 under part 15, you are required to disclose a
- 23 contingency. Assume that for a moment. So I don't
- 24 think there's any question that we agree -- you're

- trying to find areas of disagreement. We agree that 1
- 2 you have to disclose a contingency. We disagree that
- he says however, if you don't, it may be a FAR
- violation but there's no impact to the proposal price
- because it's not cost and pricing data. So that's
- where we disagree. His opinion here, number 4, he 6
- 7 said there's no requirement in the FAR that the
- estimates be accurate. That's not even the issue, so
- 9 I don't even -- we certainly don't agree on that
- 10 sentence, but that's not the issue. The issue is
- 11 clearly and cleanly whether they should have disclosed 11
- 12 it, and I think we're in agreement. He just says
- 13 there's no impact if you don't.
- Q. Is there an impact if you don't? 14
- 15 A. I think in this case there is. I think if
- 16 they would have disclosed the fact that they had
- whacked up these estimates for the labor hours to back
- 18 into the 41 hours that they had originally, to back
- 19 into the \$20,000 price that they were coming up with,
- and that all of that was just after the fact a
- summarization of numbers, I think if they would have
- just disclosed that to the government, that would have
- made a difference in the negotiation of the price.
- 24 Q. Now, this backing into that -- well, you

- Page 188
 - 1 Q. What information was intended to be captured 2 in the document?
 - 3 A. Based upon subsequent correspondence from
- Herley back to the government, it was represented to 4
- be the actual hour experience for elements that had
- 6 been built up through in this case the data stops on
- 7 12/14/01, but it became part of a file and submission
- in February of 2002 from Herley to the government. 8
 - Q. Now, what -- you're referring to another tab?
- A. Yes, in tab -- in tab 7, there's more
- information with respect to this issue.
- 13 Q. Okay. Show me which document in tab 7
- 14 connects with the information in tab 5. 15
 - A. Okay, if you look at the first page --
- 16 Q. Yes.

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- 17 A. This is question 1, what is their actual
 - hour experience from the current number of element
- 19 bills, do you see that? That's the first question,
- 20 number 1.
- 21 Q. Yes.
- 22 A. And they answer it with here's certain
- information, and this is in February of '02. 23
- 24 Q. Okay, and that's the letter dated February

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- know what? I'll just save that for trial. Okay,
- let's move on to opinion 5. Why don't you read
- opinion 5 in your report to yourself. 3
- 4 A. Got it.
- 5 Q. Can you show me where this six months of
- actual cost data is? 6
- 7 A. Yes, in the binder, tab 5-1.
- 8 Tab 5?
- 9 Tab 5, pages 5-1. A.
- Q. What data is captured in here? 10
- 11 A. In there, the technician time and the --
- some of the engineering time to produce the first --
- 13 well, part of the first 42, but then Herley uses 32
- 14 elements is summarized there.
- 15 Q. Okay, so let's just figure this out. This
- -- where did this document come from? 16
- A. It was provided to us -- it's a 17
- 18 Herley-produced document.
- Q. Okay. 19
- 20 At the top of the page, there's a Bates
- stamp, so I just assume it was produced from Herley's 21 21
- 22 files.
- 23 Q. Okay. How was it produced?
- I don't know. 24

- 21st, 2002 from Rounsaville.
- 2 A. Right.
- 3 Okay.
- 4 A. And then if you go back a few pages, you'll
- see an e-mail not to the government, but from Rosalie
- Schachter. It's 7-3 in the upper right-hand -- before
- 7 -- no, you're way too as far. Back, back, right
- there. An e-mail from Rosalie Schachter to Lee Blatt.
- 9 O. Uh-huh.
- 10 A. That there were some questions he apparently
- 11 asked in an e-mail, but she says the actual labor
- hours for the current number of elements is 820. Then
- if you go back two pages, you'll see a summary of the
- 820, those hours. Do you see that? 14
- 15 Q. Uh-huh.
- 16 A. Okay, and then if you go to the next page, I
- have another copy of the same document we were looking
- 18 at back in tab 5 --
- 19 Q. Right.
- 20 A. -- that comes to that same 820. It's
- actually 821.
- Q. Okay. And how many elements were built 22
- 23 during this period of time?
- 24 A. If you go back two pages to a document we

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- didn't look at, right there, right under the thing
- that says shipped, 42 repairs, but it says assume we
- had ten that weren't tested now, so I'm going to
- divide this by 32, then it does some calculations to
- 5 come up with what the estimates of hours per element
- 6 were.
- 7 Okay, I understand this is an estimate that Q.
- you're making reference to, but the data here --
- 9 Yeah.
- -- that's a part of tab 5 --10 Q.
- 11 Yes. A.
- 12 These are entries by John Kenny, Christopher Q.
- Crane. I'm assuming you don't recognize any of these
- names, right? 14
- 1.5 A. These are just workers, yeah.
- Q. Are they technicians, engineers or both? 16
- 17 They're both. Based upon the analysis at
- the end, they're both technicians and engineers.
- Q. Okay, and how many -- does this document 19
- 20 tell us how many elements were built during this
- 21 period of time?
- 22 A. I don't think this document does. The
- document that they use then to summarize it does. 23
- 24 And that's the document that's in tab 7, the

- prepared at his direction.
 - O. Any testimony that you referred to?
- 3 A. It could be. I just don't remember.
 - Q. Okay, and do you know if this estimate was
- based upon a series of assumptions that turned out to
- 6 be inaccurate?
 - A. Say that again. I'm sorry.
 - Q. Do you know if this estimate was based upon
- a series of assumptions that later turned out to be 9
- 10 inaccurate?
- 11 A. I don't think so. I mean, I think it -- the
- 12 information -- if you look in the end of 7, you'll see
- 13 an e-mail in March of '02, which is even later, and
- 14 there they said we completed 32 elements and they
- 15 refer again to this same number. So as of March of
- 16 '02, they hadn't identified any problems with their
- data. See, and they show that tech elements of 20.2,
- but then that's somehow translated -- forwarded to the 18
- 19 government as 31.8.
 - Q. Was Mr. Gallagher questioned about this
- 21 document?

20

- 22 A. Yeah, I don't know. I have -- this is where
- I guess I have the reference to Tuckman where he's 23
- 24 transmitting the data.

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- estimate? 1
- 2 A. Yes.
- 3 Q. Okay, and what was the basis for the
- estimate that there were 32 elements built?
- 5 A. I don't know.
- 6 Q. Who did it?
- 7 Tuckman.
- 8 Tuckman did it?
- 9 That's my understanding.
- 10 Who said that Tuckman did it?
- 11 A. I don't know. I have written on the top of
- 12 the page "Tuckman."
- Q. Is this his handwriting? 13
- 14 A. Don't know, but what I do know is that if --
- if you look at the information, they divided it by 32.
- They said 42 were done, however, let's assume ten
- weren't yet a hundred percent tested, therefore, let's
- divide by 32. See what I'm saying? 18
- 19 Q. I understand.
- 20 A. Yeah.
- 21 Q. Do you know who created this document?
- 22 Someone at Herley, but I have written down
- 23 Tuckman, so it seems like I asked that question once
- before and somebody either told me Tuckman or this was 24

- Q. And you know Mr. Tuckman didn't offer any 1 testimony in the case, right? 2
 - MR. PRESS: Objection.
 - A. I think he pled the fifth or something like
- 5 that.

3

- 6 Q. Okay. Let's move on to opinion number 6.
- 7 A. Yeah.
- 8 Q. Why don't you take a moment and review your
- 9 opinion to refresh your recollection.
- 10 A. Got it.
- 11 Q. What particular data are you making
- 12 reference to in opinion number 6 here? Is this the
- 13 run 4?
- 14 A. Yes.
- 15 Q. Okay. Now, the difference between your
- opinion and Professor Nash's opinion, you've read what 16
- he has to say, right? 17
- 18 A. Yeah.
- 19 Q. Okay, and among other things, he makes
- reference to evidence that personnel believed the
- 21 yield rate was aberrational and somewhat suspect. Do
- 22 you see that?
- 23 A. I do see that.
 - Q. Did you come across any such evidence in

1 your review of the file?

A. I didn't see any evidence of that. There

3 may have been some statements that some of the Herley

witnesses said that. 4

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- Q. Isn't that evidence?
- 6 A. I don't think it's evidence when you -- when
 - you then admit into a plea where you agree that that
- -- that you withheld results of run 4 with the intent
- to deceive the auditors and that Herley should have 9
- 10 disclosed this data in response to the auditors'
- 11 inquiries, I don't -- I don't frankly feel a need to
- go much further than that and analyze whether or not
- someone at Herley might have concluded that it could
- 14 have been aberrational and therefore, maybe it kind of
- 15 should be disclosed to the government. I never went
- down that path. I didn't quite understand Mr. Nash's 16
- 17 even going into those waters.
- 18 Q. Well, let's just consider this. One
- possible avenue that was available to Herley -- the
- Herley people that were involved in the decision not
- 21 to disclose run 4 was to turn it over to the
- 22 government and argue that it's meaningless because
- 23 it's aberrational, right?
- 24 MR. PRESS: Objection.

- of '02 and the data through 12/14/01, that first
 - contract was already signed. Now, I will -- I will
 - 3 say just so the record's clear, that's what I meant --
 - that's what I discussed here. In reality, I don't
 - know whether there was other data available in July of

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- '01 at the time of signing that first power head
- contract. Here I have a document showing from May
- 8 through December 14th of '01, so clearly -- and that
- 9 document became part of a response by Herley that I
- 10 think was not factual. But whether there was other
- 11 cost and labor information, I'm not quite sure why
- 12 there wouldn't be cost information prior to May '01 on
- 13 other element and power head labor runs, but I haven't
- 14 seen any, but I don't know why there wouldn't have
- 15 been, but here specifically we have a document where
- 16 clearly they show the government some information
- 17 right around or the day after I guess the agreement on
- 18 price, and I don't think it accurately represented
- 19 what was -- what was in the record.
 - O. When did this information become available?
- 21 A. Well, theoretically, since it's May of '01,
- 22 it would be available any time someone queried the
- 23 database. This particular one shows information
- 24 through 12/14 of '01.

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- Page 197 When was the contract signed?
- 2/21 or 2/20/02.
- 3 Q. Okay. Let's go on to opinion number 8.
- 4 Now, in opinion number 8, I'm not sure what it is
- 5 precisely you're being critical of, so maybe you can
- 6 tell us.
- 7 A. Yeah, I think as Mr. Nash points out, that
 - I'm not pointing to a particular piece of factual
- information that wasn't -- I am in fact looking at
- 10 this estimating practice, and if you just try to
- 11 connect the dots, you can't help but reach the
- 12 conclusion that something doesn't seem to be right
- 13 when you're baking into a subassembly estimate 2 to 3
- 14 thousand dollars worth of materials even though you
- were showing that it should be more like 645
- 16 historically, and the actual, when it happened later,
- 17 you checked it out, it was 360. So I guess I'm -- I
- 18 guess I'm just generally making an observation that
- 19 those three connected dots, especially coupled with
- 20 the allegation by Blatt or his statement that right up
- 21 until he signed the contract, he was going to ship
- 22 this stuff out to Lancaster and then had a change of
- 23 heart immediately thereafter and decided to, no, keep
 - it in house where it was.

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Could they have done that, yes.

2 O. Right.

- 3 They didn't do that.
- 4 That's true, and that theoretically could
- 5 have avoided problems.
- MR. PRESS: Objection. 6
- BY MR. SMITH: 7
- 8 Q. Right?
- 9 Theoretically.
- Okay. Let's go to opinion number 7. Take a 10
- 11 moment and review to yourself your opinion.
- 12 Got it. A.
- 13 Q. Is there any particular tab in Exhibit
- 14 Number 1 that you believe supports these assertions?
- 15 A. Yes.
- Which tab? 16 O.
- 17 We already touched on it a little bit. Tab A.
- 18 7.
- 19 Q. Seven.
- 20 Yeah. A.
- 21 Okay. And you're making reference to the
- 22 second power fit head contract or the first?
- 23 A. Here initially -- yeah, that's where the
- representation was made for the second. By February 24

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| | Page 198 | | Page 200 |
| 1 | Q. Who had the change of heart? | 1 | Q. Okay. What is the basis for your opinion |
| 2 | A. Blatt. | 2 | that the materials that had allegedly been purchased |
| 3 | Q. Who said that? | 3 | for repairs were in fact utilized for manufacturing |
| 4 | A. I think he did. Yeah, he they were going | 4 | the subassemblies? |
| 5 | they were going to farm it out, and that's why they | 5 | A. A couple things. Witness statement of |
| 6 | had this subassembly estimate for \$9,300, or \$9,000, | 6 | let me just find it here. Let's see. Such materials |
| 7 | I'm sorry, and then it ended up, they never did it at | 7 | are in fact that would be Gallagher's deposition. |
| 8 | Lancaster and they all did it in house at Farmingdale. | 8 | Q. Okay. Let me ask you this. |
| 9 | Q. When did Mr. Blatt find out that the | 9 | A. Yes. |
| 10 | subassembly was not built in Lancaster? | 10 | Q. If you look at Professor Nash's opinion, he |
| 11 | A. No, he decided not to build it in Lancaster. | 11 | says, quote, in pertinent part, "If the company had |
| 12 | Q. What witness said that? | 12 | made a decision not to use the material purchased for |
| 13 | A. Huh? | 13 | repairs to perform the contract and had not reversed |
| 14 | Q. What witness said that? | 14 | this decision before the contract was awarded, there |
| 15 | A. I think Blatt did. | 15 | is no violation of the requirement to disclose cost or |
| 16 | Q. Why don't you show me where Mr. Blatt said | 16 | pricing data." Do you see that? |
| 17 | that in his deposition. | 17 | A. I do. |
| 18 | A. Okay, the testimony I have shows that he | 18 | Q. Do you agree with that? |
| 1.9 | directed that it would be moved to Herley Farmingdale | 19 | A. I think generally yes. |
| 20 | to Herley Lancaster. That's in his in Blatt's | 20 | Q. So would you agree with me that this is an |
| 21 | testimony. | 21 | issue that's really going to turn on the facts? |
| 22 | Q. Well, that's in keeping with the way it was | 22 | A. Yes. |
| 23 | proposed, right? | 23 | Q. And when the decision was made not to go |
| 24 | A. Right, that's how it was proposed, and then | 24 | forward in Lancaster but to go forward in Farmingdale |
| | Page 199 | | Page 201 |
| 1 | the assumption is, and I don't have a reference to | 1 | with the subassemblies, right? |
| 2 | that, but my understanding was that, and I'm assuming | 2 | A. No, this is the repairs issue, yeah. This |
| 3 | that right after award, Herley directed the | 3 | is |
| 4 | manufacture occur at Farmingdale, not be moved to | 4 | Q. Fair point. By extension then |
| 5 | Lancaster, and that's where they have it. | 5 | A. Yeah, if you're going to make the decision |
| 6 | Q. Okay, so you're assuming that to be the | 6 | that they actually were going to use all those repair |
| 7 | fact. | 7 | kits |
| 8 | A. I'm assuming, yes. | 8 | Q. Okay. |
| 9 | Q. And you can't point to any Blatt testimony | 9 | A. And |
| 10 | to that effect, right? | 10 | Q. And so you and he really don't disagree. |
| 11 | A. Not on that issue. | 11 | It's just a question of timing, when were decisions |
| 12 | Q. And again, just getting back to opinion | 12 | made. |
| 13 | number 8, I'm still are you offering opinions in | 13 | A. Yeah, in a general opinion or comment, I |
| 14 | opinion number 8 that there was wrongdoing here or are | 14 | don't disagree with what he's saying. It just all |
| 15 | you just making observations? | 15 | hinges on the facts. |
| 16 | A. I think on that one it's more of an | 16 | Q. Okay, all right. Your opinion number 10 |
| 17 | observation. | 17 | focuses on the hundred thousand dollar expenditure, |
| 18 | Q. Okay. | 18 | and that's another timing issue, as I appreciate it, |
| 19 | A. Just that the dots don't connect and | 19 | right? |
| 20 | O All right yield than lette mayo on to yehone | 120 | A Vac |

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23

A. Yes.

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22

23

24

Yes.

Yes.

A.

Q.

A.

Q. All right, well then let's move on to where

21 you're offering opinions. Let's go on to number 9.

Okay, have you looked at 9?

Q. Let's look at what the professor says. He

22 says, quote -- I'm reading the pertinent part. "Only

if this is factually correct would it constitute a failure to disclose," quote, "accurate," closed quote,

| | Page 202 | | Page 204 |
|---------|---|--------------|--|
| 1 | "cost or pricing data." Do you agree with that? | 1 | an entry-level person. I moved to Washington after |
| 2 | A. Yes. | 2 | spending a year in Philly on the audit staff, and I |
| 3 | Q. And what would have to be factually correct | 3 | had the opportunity to go to Washington and I went |
| 4 | is that Herley stated that it had authorized the | 4 | down there and joined their government contracts |
| 5 | expenditure of a hundred thousand dollars to improve | 5 | services group and got my MBA while I was doing that. |
| 6 | its manufacturing process but it had not done so, | 6 | Q. And then you left Coopers & Lybrand to go to |
| 7 | right? | 7 | Rubrino & McGeehin? |
| 8 | A. Yeah, and I would go on, because they | 8 | A. Rubino, yes. |
| 9 | reference in the manufacturing process, you know, and | 9 | Q. Rubino. |
| 10 | tooling, so that, you know but yeah, it would hinge | 10 | A. Yes. |
| 11 | this one again would hinge on the facts. | 11 | Q. And what year did you do that? |
| 12 | Q. Okay, okay. Let me just okay. Tell me | 12 | A. 1980. |
| 13 | about your educational background. | 13 | Q. And you've been with that entity through the |
| 14 | A. I have a Bachelor of Science degree summa | 14 | acquisition by FTI Consulting? |
| 15 | cum laude from the University of Scranton in Scranton, | 15 | A. Correct. |
| 16 | Pennsylvania, and an MBA in well, MBA is a general | 16 | Q. So we're talking 27 years. |
| 17 | degree, but with an emphasis on procurement and | 17 | A. Right. |
| 18 | contracting from G.W. | 18 | Q. Okay, and what does Rubino & McGeehin do? |
| 19 | MR. SMITH: Let's go off the record for a | 19 | A. Really what Rubino & McGeehin did, it was |
| 20 | second. | 20 | two really distinct things. One was we had an audit, |
| 21 | (D): | 21 | regular audit and accounting CPA firm, which you would |
| 22 | (Discussion off the record) | 22 | consider a more traditional CPA firm, and that was |
| 23 | DV MD CMUTH. | 23 24 | called Rubino & McGeehin, Chartered, and then we had |
| 24 | BY MR. SMITH: | 44 | Rubino & McGeehin Consulting Group, where I spent |
| | Page 203 | | Page 205 |
| 1 | Q. You then got an MBA, sir? | 1 | certainly in the last 15 years or so in that in |
| 2 | A. Yes. | 2 | there, and what we did there was pure consulting on |
| 3 | Q. Where did you get it from? | 3 | government contract or claims or litigation type |
| 4 | A. George Washington. | 4 | issues. |
| 5 | Q. And in what year? | 5 | Q. Okay. Your publications |
| 6 7 | A. 1980. | 6 | A. Yes. |
| l ' | Q. And you're a certified public accountant? | 7 | Q. Have you have you published any articles |
| 8 | A. Yes. | 8 | or well, let's start with articles, relating to |
| 9 10 | Q. And when did you get the certification?A. 1977. | 9 10 | government contracting? A. Yes. |
| 11 | Q. And I'm sure everybody asks you, did you | 11 | Q. Okay, and are your publications all listed |
| 12 | pass the first time? | 12 | on your C.V.? |
| 13 | A. Three parts, and I got the last one the next | 13 | A. Yes. |
| 14 | time. | 14 | Q. Do any of them have anything to do with cost |
| 15 | Q. I'm sorry, you got the last one | 15 | and pricing data? |
| 16 | A. The next time. | 16 | A. Yes, we I think I produced copies of a |
| 17 | Q. Okay, okay, and you started your | 17 | couple of those. Some there was some course |
| 18 | professional career at Coopers & Lybrand? | 18 | materials, if you look at page 12 of my resume, which |
| 19 | A. Yes. | 19 | is attachment 2. |
| 20 | Q. And you were involved in government contract | 20 | Q. Uh-huh. |
| 21 | services group, if I recall? | 21 | A. The there's some course materials that I |
| 22 | A. Yes. | 22 | authored and presented. One was on cost reimbursement |
| 23 | Q. Okay. What did you do? | 23 | contracting for Fed pubs, accounting for U.S. defense |
| 24 | A. I was obviously just out of school, so I was | 24 | contracts for in London for Hawksmere, recovering |
| 642063 | | 000004864848 | |

| | Page 206 | | Page 208 |
|----|--|----|--|
| 1 | costs of money. Those three that DCAA search for | 1 | Q. Were you a damages expert? |
| 2 | unallowable interest costs, government contract | 2 | A. No. |
| 3 | audits, ESOPs for government contractors. | 3 | Q. What did you testify about? |
| 4 | Q. Okay, so all your publications are listed on | 4 | A. The application of statement of position |
| 5 | page 12. | 5 | 81.1 and how to account for long-term government |
| 6 | A. Yes. | 6 | contracts. |
| 7 | Q. Have you ever been involved in a situation | 7 | Q. And over the course of your career, how many |
| 8 | where the court has refused to recognize you as an | 8 | times have you been engaged as an expert? |
| 9 | expert on any particular opinion you wanted to offer? | 9 | A. In excess of a hundred. |
| 10 | A. The only the only one I've had is I had a | 10 | Q. Okay, and do you tend more to be for the |
| 11 | Daubert challenge on a piece I was accepted as an | 11 | defense or the plaintiffs? |
| 12 | expert and allowed to testify, but on one piece of | 12 | A. Pretty evenly split. |
| 13 | testimony, a judge in New York ruled that one aspect | 13 | MR. SMITH: Okay, I have no further |
| 14 | was more an engineering issue than an accounting | 14 | questions. Thank you for coming. |
| 15 | issue. | 15 | MR. McNEELA: Can we go off the record for |
| 16 | Q. This was Judge Preska? | 16 | two or three minutes? |
| 17 | A. Yes. | 17 | |
| 18 | Q. And this was the matter of the Morse Diesel | 18 | (Discussion off the record) |
| 19 | Inc. versus Trinity Industries? | 19 | |
| 20 | A. Yes, sir. | 20 | MR. PRESS: Plaintiffs have no questions. |
| 21 | Q. And in that case, do you recall that the | 21 | MR. SMITH: Thank you very much. |
| 22 | judge ruled in pertinent part, quote, "I view | 22 | (Whereupon, the deposition was concluded at |
| 23 | McGeehin's testimony as being an insufficient basis | 23 | approximately 3:35 p.m.) |
| 24 | for Trinity's claim for unpaid progress payments since | 24 | |
| | Page 207 | | Page 209 |
| 1 | he provides no factual support for his conclusory | 1 | CERTIFICATE |
| 2 | statement that the difference between the contract | 2 | I hereby certify that the proceedings and evidence |
| 3 | price and the money Morse," slash, "Diesel paid | 3 | noted are contained fully and accurately in the notes |
| 4 | Trinity could only be explained by unpaid progress | 4 | taken by me in the deposition of the above matter, and |
| 5 | payments"? | 5 | that this is a correct transcript of the same. |
| 6 | A. Yes, which that case was appealed and it's | 6 | |
| 7 | long torture history, but yes, I remember that. | 7 | |
| 8 | Q. Was the judge reversed on that issue? | 8 | KAREN YOUNG |
| 9 | A. The case was retried. I testified in a | 9 | |
| 10 | second case, but they reversed it on other issues. | 10 | |
| 11 | Q. Have there been any other times when someone | ì | |
| 12 | challenged your qualifications as an expert? | 12 | (The foregoing certification of this transcript does |
| 13 | A. Not that I remember. | 13 | not apply to any reproduction of the same by any |
| 14 | Q. Has any court or tribunal ever limited your | 14 | means, unless under the direct control and/or |
| 15 | testimony in any way? | 15 | supervision of the certifying reporter.) |
| 16 | A. Just that one, and again, that was that | 16 | |
| 17 | was more a limitation than a preclusion. I testified | 17 | |
| 18 | before Judge Preska in that subsequent trial. | 18 | |
| 19 | Q. Have you ever testified as an expert in a | 19 | |
| 20 | securities fraud case? | 20 | |
| 21 | A. Once. | 21 | |
| 22 | Q. Which case was that? | 22 | |
| 23 | A. Hercules Industries. It was a derivative | 24 | |
| 24 | class action suit against Hercules Industries. | 44 | |

| | Page 210 | |
|--|---|--|
| 1 | CERTIFICATE OF DEPONENT | |
| 2 | | |
| 3 | I, PATRICK A. McGEEHIN, have read the entire | |
| 4 | transcript of my testimony taken on Tuesday, October | |
| 5 | 6, 2009, contained within pages 5 through 208, and it | |
| 6 | is true, correct and complete to the best of my | |
| 7 | knowledge, recollection and belief, except for the | |
| 8 | list of corrections, if any, attached on a separate | |
| 9 | sheet herewith. | |
| 10 | Shoot holowith. | |
| 11 | | |
| | PATRICK A. McGEEHIN DATE | |
| 12 | PATRICK A, MCGEERIN DATE | |
| 13 | GIRGORIDED AND GWODNI (1 C 41' | |
| 14 | SUBSCRIBED AND SWORN to before me this day | |
| 15 | of, 2009, in the jurisdiction | |
| 16 | aforesaid. | |
| 17 | | |
| 18 | | |
| 19 | My commission expires Notary Public | |
| 20 | | |
| 21 | | |
| 22 | | |
| 23 | | |
| 24 | | |
| | Page 211 | |
| - | | |
| 1 | ERRATA SHEET | |
| 2 | CASE CAPTION: IN RE HERLEY INDUSTRIES | |
| 3 | DEPONENT: PATRICK A. McGEEHIN | |
| 4 | PAGE LINE CORRECTION | |
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